



challenging boundaries
transforming lives

FISCAL HIGHLIGHTS 2010

Income Statement

For the fiscal years ending September 30, 2010, and September 30, 2009

<i>In thousands of dollars</i>	FY10	FY09
Revenues		
Net patient revenues	\$1,573,984	\$1,522,574
Other operating revenues	619,677	542,497
Total revenues	2,193,661	2,065,071
Expenses		
Employee compensation, benefits, supplies, and other	1,936,444	1,813,368
Depreciation and amortization	107,216	101,407
Provision for bad debt	14,115	18,877
Interest	25,212	26,479
Total operating expenses	2,082,987	1,960,131
Current year operating gain/(loss)	110,674	104,940
Income/(loss) from operations	\$ 110,674	104,940
Total nonoperating gains/(expenses)	1,427	560
Excess of revenues over expenses	\$ 112,101	105,500

Balance Sheet

For the fiscal years ending September 30, 2010, and September 30, 2009

<i>In thousands of dollars</i>	FY10	FY09
Assets		
Cash and investments	\$ 118,729	144,620
Current portion of investments limited as to use	69,169	85,194
Patient accounts receivable	192,135	203,011
Other current assets	131,897	136,445
Total current assets	511,930	569,270
Investments limited as to use	19,253	16,589
Long-term investments	137,212	125,820
Property and equipment, net	990,324	984,738
Other assets	41,073	41,145
Total assets	\$1,699,792	\$1,737,562
Liabilities and Net Assets		
Current portion of long-term obligations	\$ 30,372	\$ 25,711
Accounts payable and accrued expenses	238,993	241,235
Current portion of accrual for settlements with third-party payers	6,378	8,242
Unexpended funds of research grants	66,627	76,122
Total current liabilities	342,370	351,310
Long-term debt	651,174	618,064
Other long-term liabilities	218,991	272,886
Net assets	487,257	495,302
Total liabilities and net assets	\$ 1,699,792	\$ 1,737,562

Statistics

For the fiscal years ending September 30, 2010, and September 30, 2009

	FY10	FY09
Licensed Beds*^a	793	777
Average Occupancy Rate^b	90.8%	91.8%
Total Admissions^a	45,995	46,432
Observations ^b	8,247	7,941
Births ^a	7,894	8,163
Average length of stay (in days) ^b	5.25	5.14
Surgical Procedures		
Inpatient ^a	19,195	19,199
Outpatient ^a	12,331	12,412
Total	31,526	31,611
Ambulatory Activity		
Emergency visits ^a	58,466	59,323
Day surgery ^a	12,331	12,412
Routine visits and observations ^b	406,210	396,900
Imaging ^b	327,297	338,868
Treatments, therapies, and procedures ^b	376,109	365,624
Psychiatric services ^b	41,469	39,592
Labs ^b	1,899,873	1,873,430
Other (pharmacy, blood bank, etc.) ^b	722,840	737,854
Total	3,844,595	3,824,003
Staff		
Staff physicians ^a	1,349	1,285
Residents ^a	787	773
Clinical fellows ^a	354	363
Research fellows ^c	862	1,007
Registered nurses ^a	3,052	3,068
Other employees ^a	8,659	8,335
Total	15,063	14,831

* Total available beds include 27 licensed to Dana-Farber Cancer Institute

^a Source: Center for Clinical Excellence

^b Source: Partners HealthCare System Finance

^c Source: Physician Services

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